

## Improving Public-Private Information Sharing in Support of Critical Infrastructure

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## VISION

National security through responsible information sharing

## MISSION

Advance responsible information sharing to further counterterrorism and homeland security missions

Improve nationwide decision making by transforming information ownership to stewardship

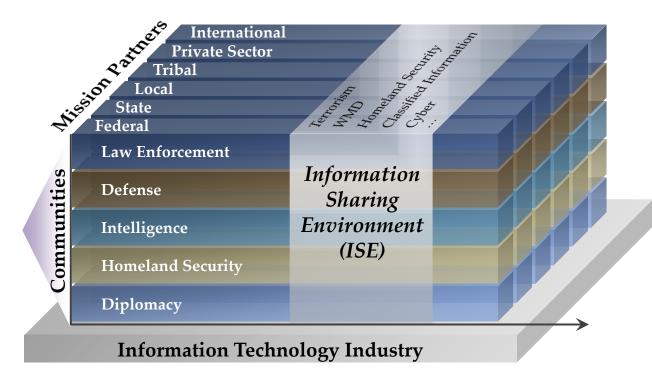
Promote partnerships across federal, state, local, and tribal governments, the private sector, and internationally

## SCOPE OF THE ISE



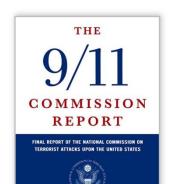
#### Frontline

- Investigators
- Analysts
- Operators



### ISE FOUNDATION



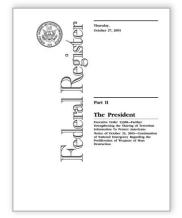


#### **IRTPA**

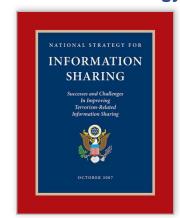
Intelligence Reform and Terrorism Protection Act of 2004



#### **Executive Order 13388**



#### 2007 National Strategy



#### **2012 National Strategy**



#### Presidential Guidelines





#### Executive Order 13587



## ACCELERATING PRIVATE SECTOR INTEGRATION INTO THE ISE



#### **Terms of Reference**



#### TERMS OF REFERENCE

The Challenge: The majority of the nation's critical infrastructure is owned by the private sector. Proprietary information held by the private sector could improve the nation's understanding and response to threats, but public-private sharing of critical infrastructure and key resources (CI/KR) related intelligence is not as effective as it needs to be.

The January 2012 National Infrastructure Advisory Council (NIAC) report sayss\*... there have been marked improvements in the sharing of intelligence information within the Federal Intelligence Community, and between the Federal Government and regions, States, and municipalities. However, this level of improvement has not been matched in the sharing of intelligence information between the Federal Government and private sector owners and operators of critical infrastructure. Despite some notable successes, this bi-directional sharing is still relatively immature, leaving a large gap between current practices and an opinital system of effective public-private intelligence information sharing. We observe that trust is the essential glue to make this public-private system work. Trust results when partner capabilities are understood and valued, processes are tationed to leverage these capabilities, and these processes are tested and proven valuable to all partners. When breakdowns in information sharing occur, it erodes trust and is counterproductive to risk management.\*

This need is also identified in the PM-ISE's 2012 information sharing report to the Congress "Private sector information sharing is lagging – particularly the communication of threat information from the government to the owners and operators of critical infrastructure and the ability of the Federal Government to leverage the knowledge and analytic capabilities of these owners – as highlighted by the National Infrastructure Advisory Council's recent report to the President. Federal, state, local, and private sector partners are taking steps to fill the "bidirectional" information sharing gaps through fusion center and private sector collaboration initiatives, IC-private sector analytic exchanges, and strategic partnerships such as Domestic Security Alliance Council (DSACL)."

The President's National Strategy for Information Sharing and Safeguarding (NISSIS) (December 2012) elevates the government's strategic focus on CI/KR by identifying as a priority objective the need to "establish information baring processes and sector specific protocols, with private sector partners, to improve information quality and timeliness and secure the nation's infrastructure.

PM-ISE has a proven track record of successes working with state, local and tribal governments and Federal agencies to improve terrorism information sharing in areas including fusion centers, suspicious activity reporting, and privacy and civil liberties protection. It is not PM-ISE's responsibility to directly address the findings and recommendations in the NIAC report. However, terrorism and homeland security information sharing with the private sector is within PM-ISE's

- DHS, PM-ISE, and ODNI joint collaboration
- Targeted response to the January 2012 NIAC Report Findings
  - "Despite some notable successes, bi-directional sharing is still relatively immature, leaving a large gap between current practices and an optimal system of effective public-private intelligence information sharing."
- Accelerate private sector integration (with a focus on Critical Infrastructure owners and operators) *into the broader Information Sharing Environment*
- Phased Approach
  - P1: Outreach and Fact-Finding
  - P2: Develop Findings and Recommendations
  - P3: Implement Recommendations

## GOALS IN FRAMING OUR RECOMMENDATIONS



- Target activity areas that would deliver impactful improvements.
- Leverage planned and on-going efforts by ISE partners to implement National Policy directives to enhance Critical Infrastructure security and resilience.
  - PPD-21
  - Executive Order 13636
  - 2013 Update to the National Infrastructure Protection Plan
- Ensure alignment with key recommendations from the January 2012 NIAC Report.
  - Increasing Fusion Center capacity to share information
  - Enhancing doctrine to recognize the Private Sector as a customer and recipient of threat information
  - Increasing the use and sharing of best practices across federal partners
  - Building sector-specific analytic capacity

# JOINT INITIATIVE RECOMMENDATION OBJECTIVES

ISE.

Alignment to NIAC Recommendations

Alignment to E.O. 13636 & PPD-21 Objectives

#### **Leveraging Fusion Center Capabilities**

- Improve how fusion centers individually and collectively can better support Critical Infrastructure Owners and Operators by leveraging existing programs, including fieldbased programs sponsored by DHS and the FBI
- Increase Critical Infrastructure Owners and Operators access to relevant Fusion Center Products
- •Increase private sector awareness of, and connectivity to, their local Fusion Centers
- Provide training and awareness of emerging threats to Critical Infrastructure Owners and Operators

#### **NIAC Recommendation 7:**

Enhance fusion center capabilities as one mechanism for sharing.

## **NIAC Recommendation 5:** Build accepted practices for

timely information delivery.

#### **NIAC Recommendation 3:**

Improve information content by leveraging partner capabilities.

#### PPD 21 and EO

**13636:** Promote increased information sharing to strengthen security and resilience.

## PPD 21: Enhance security and resilience against emerging threat streams.

E.O. 13636: Establish a consultative process w/ (SLTT, SSAs, SCCs, P/S, etc.) to coordinate improvements to cybersecurity of Critical Infrastructure

# JOINT INITIATIVE RECOMMENDATION OBJECTIVES



Alignment to NIAC	
Recommendations	

Alignment to E.O. 13636 & PPD-21 Objectives

#### **Developing Relevant Policy**

•Support decision options and doctrine that establish the Private Sector as a customer and recipient of threat information

#### NIAC Recommendation 2: Improve the implementation of existing authorities; ODNI should aim to reduce ambiguity and simplify engagement points and processes in the rules and relationships for information sharing.

PPD 21: Refine and clarify functional relationships across the Federal Government to advance national unity of effort.

#### **Accelerating the Sharing and Use of Best Practices**

•Identify information Sharing Best Practices across Sectors and with Sector Specific Agencies

#### **NIAC Recommendation 5:**

Build accepted practices for timely information delivery.

PPD 21: Enable efficient information exchange by identifying baseline data and systems requirements.

# JOINT INITIATIVE RECOMMENDATION OBJECTIVES



Alignment to NIAC Recommendations

Alignment to E.O. 13636 & PPD-21 Objectives

#### **Building Analytic Capacity**

- •Increase analysts' capacity related to critical sectors and improve their overall understanding and ability to provide Critical Infrastructure Owners and Operators with relevant and timely threat information.
- •Identify and promote tools in use across the government that enhance risk management of infrastructure assets.
- •Expand existing capabilities to increase the relevance and timely distribution of analytical products to state, local, and Critical Infrastructure Owners and Operators at the lowest possible classification level.

#### NIAC Recommendation 3: Improve Information content by leveraging partner capabilities.

## **NIAC Recommendation 4:** Improve the value of information products to industry risk-management practices.

## **NIAC Recommendation 5:** Build accepted practices for timely information delivery.

# PPD-21: Develop a Situational Awareness Capability for Critical Infrastructure.

# **E.O 13636:** Increase the volume, timeliness and quality of cyber threat information shared with P/S entities.

PPD 21: Support the integration and analysis function and develop a Situational Awareness Capability for Critical Infrastructure.



### NATIONAL STRATEGY FOR INFORMATION SHARING AND SAFEGUARDING



### **Principles:**

- Information as a national asset
- Information sharing & safeguarding requires shared risk management
- Information informs decision making



## **NSISS Priority Objectives**

- 1. Governance
- 2. Agreements
- 3. Data Tagging
- 4. FICAM
- 5. Safeguarding
- 6. Interoperability Baseline Capabilities
- 7. Training
- 8. Discovery & Access

- 9. Private Sector Sharing
- 10. Data Aggregation Reference Architecture
- 11. Shared Services
- 12. Standards-based Acquisition
- 13. Foreign Partners
- 14. AWN & RFI Process
- 15. NSI
- 16. Fusion Centers

## OTHER PM-ISE INITIATIVES RELEVANT TO NIAC PRIORITIES



STATE-WIDE, REGIONAL, & DOMAIN-SPECIFIC ISES









### **NEXT STEPS**



- Resolve way-forward on NSISS Priority Objective 9
- Examine feedback from this forum on accelerating private sector integration into the Information Sharing Environment

### TO LEARN MORE



### **BUILDING BLOCKS**

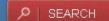
How do you promote responsible information sharing? What do you need to build information sharing across all levels of government, the private sector, internationally, or within your organization? It's a challenge, and we've learned a lot working toward that goal.

Those important lessons we've learned - coupled with best practices from our partners - are incorporated into the following "Building Blocks." Each of the icons below represents one of the fundamental components needed for responsible information sharing. Learn more about us.

HOW CAN LUSE BUILDING BLOCKS?
READ AND SHARE CONTENT AND SUCCESS STORIES.



Search Building Blocks



Glossary | FAQ | Contact Building Blocks

#### **GOVERNANCE**



BUDGET & PERFORMANCE



ACQUISITION



STANDARDS & INTEROPERABILITY



COMMUNICATIONS & PARTNERSHIPS

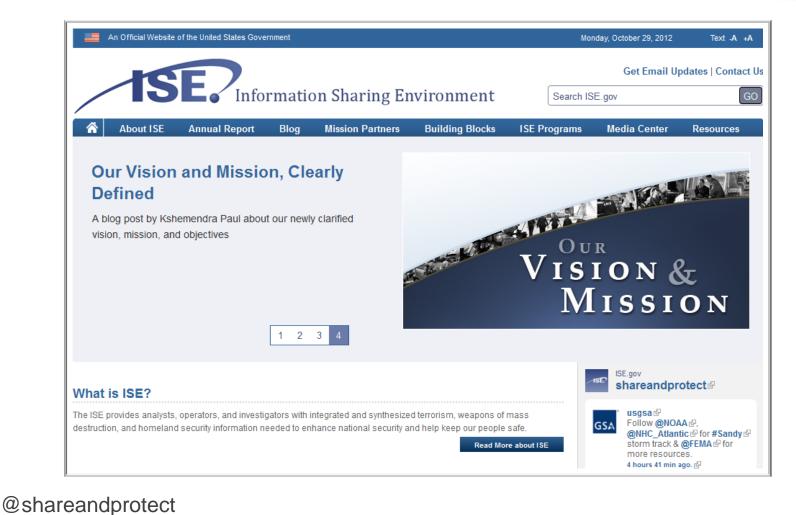


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## VISIT ISE.GOV





@info-sharing-environment

