

**THE PRESIDENT'S
NATIONAL SECURITY TELECOMMUNICATIONS
ADVISORY COMMITTEE**



***SATELLITE TASK FORCE
REPORT***

FACT SHEET

February 2004

EXECUTIVE SUMMARY

In January 2003, the Director, National Security Space Architect, requested that the President's National Security Telecommunications Advisory Committee (NSTAC) consider embarking on a study of infrastructure protection measures for commercial satellite communication (SATCOM) systems. The NSTAC established the Satellite Task Force (STF) to review and assess policies, practices, and procedures for the application of infrastructure protection measures to commercial SATCOM networks used for national security and emergency preparedness (NS/EP) communications. Specifically, the STF was established to (1) review applicable documentation addressing vulnerabilities in the commercial satellite infrastructure, (2) identify potential policy changes that would bring the infrastructure into conformance with a standard for mitigating those vulnerabilities, (3) consider Global Positioning System (GPS) timing capabilities during the deliberations, (4) coordinate this response with representatives from the National Communications System (NCS) and others, and (5) draft a task force report with findings and recommendations.

The STF engaged broad and active participation from representatives of NSTAC member companies, non-NSTAC commercial satellite owners and operators, commercial satellite trade associations, Government agencies, and technical experts. The task force examined all types of commercial SATCOM systems, including Fixed Satellite Service, Broadcast Satellite Service, Mobile Satellite Service, and Satellite Digital Audio Radio Service. To gain a broad understanding of vulnerabilities, the STF compared the difficulty of potential threats against the degree of susceptibility of key elements in these services, including the radio frequency links, ground segment, cyber segment, and space segment.

The STF conducted two surveys to contribute to the task force's understanding of Federal agency use of commercial SATCOM systems and services for NS/EP, as well as vulnerabilities in that infrastructure. With the assistance of the NCS, 14 Federal departments and agencies provided input on their use of commercial satellites and services, backup communications plans, and anticipated communications requirements. As part of its contribution to the STF, the Satellite Industry Association surveyed its member satellite operators to provide a voluntary self-assessment of the industry's vulnerabilities and mitigation techniques currently in use. The Federal agencies and satellite operators were very responsive to the surveys, providing valuable input to the task force work.

Although commercial SATCOM is important to NS/EP communications, the task force found that the Government does not fully optimize or protect the satellite infrastructure. Within civil agencies there is a shortage of in-house technical expertise that can integrate satellite communications into their network architectures, and agency procurement processes do not allow them to compete effectively for commercial SATCOM capacity.

In its satellite infrastructure vulnerability analysis, the task force found that all components of commercial satellite systems are susceptible to intentional and

unintentional threats to varying degrees. While the satellite industry has already taken steps to ensure that the security of the infrastructure adequately protects its commercial business interests, individual Federal agencies must decide which additional mitigation techniques to require and whether their missions make it necessary to actively address the less likely and more expensive threats. In addition, the task force found that the Government does not have an adequate proactive information assurance policy.

Based on its STF analysis and review of related policy issues, the NSTAC recommends, in accordance with responsibilities and existing mechanisms established by Executive Order 12472, *Assignment of National Security and Emergency Preparedness Telecommunications Functions*, and other existing authority, that the President—

- Direct the Assistant to the President for National Security Affairs, Assistant to the President for Homeland Security, and Director, Office of Science Technology Policy, to develop a national policy with respect to the provisioning and management of commercial SATCOM services integral to NS/EP communications, recognizing the vital and unique capabilities commercial satellites provide for global military operations, diplomatic missions, and homeland security contingency support.
- Fund the Department of Homeland Security to implement a commercial SATCOM NS/EP improvement program within the NCS to procure and manage the non-Department of Defense satellite facilities and services necessary to increase the robustness of Government communications.
- Appoint several members to represent service providers and associations from all sectors of the commercial satellite industry to the NSTAC to increase satellite industry involvement in NS/EP.

To guide rapid implementation of these recommendations with specific steps to secure the commercial SATCOM infrastructure for NS/EP, the task force provided the framework of an action plan for Federal departments and agencies. To improve NS/EP policy, the task force suggested the establishment of a steering committee to examine how commercial SATCOM can best be used in operational support role to the *National Response Plan*, study satellite technology export controls and their impact on the economic stability of the domestic satellite industry, and reevaluate domestic and foreign policies on the use of commercial SATCOM in support of NS/EP missions.

To increase the robustness of Government communications through better use of commercial SATCOM, the task force suggests the following actions: (1) maintain awareness of commercial SATCOM usage within the Federal Government enabling decision makers to rapidly prioritize commercial satellite services required to support NS/EP needs; (2) extend the purview of the Telecommunications Service Priority to all fixed satellite service operators and extend the Wireless Priority Service model to mobile satellite operators; and (3) develop, in coordination with the commercial satellite industry, a strong and proactive information assurance policy to further reduce the vulnerability of command and control links.

Furthermore, the task force suggests actions to mitigate vulnerabilities in the SATCOM infrastructure. These suggestions include conducting studies on physical vulnerabilities, identifying a systemwide hierarchy of physical and cyber vulnerabilities to terrorist attack, developing a plan and process to rapidly mitigate interference, and developing security requirements commensurate with NS/EP communications needs.

TASK FORCE MEMBERS, OTHER PARTICIPANTS, GOVERNMENT PARTICIPANTS, AND BRIEFERS

Task Force Members

| | |
|---|------------------|
| Mr. Bob Britton (STF Co-Chair) | Lockheed Martin |
| Mr. Shawn Cochran (GPS Subgroup Chair) | BellSouth |
| Mr. Alan Goldey | Raytheon |
| Ms. Joan Grewe | MCI |
| Mr. Peter Hadinger (STF Vice Chair) | Northrop Grumman |
| Mr. Ken Kato | Rockwell Collins |
| Mr. Hank Kluepfel (Classified Subgroup Chair) | SAIC |
| Mr. Ben LaPointe | Motorola |
| Ms. Rosemary Leffler | SBC |
| Mr. Jon Lofstedt (GPS Subgroup Vice Chair) | Qwest |
| Mr. William Reiner (STF Co-Chair) | Boeing |

Other Industry and Nongovernmental Participants

| | |
|--|----------------------------------|
| Mr. Steve Adelmann | Lockheed Martin |
| Mr. Carson Agnew | Mobile Satellite Ventures |
| Mr. Bob Berry | Loral |
| Ms. Leslie Blaker (Use Subgroup Co-Chair) | SES Americom |
| Mr. Don Brown (Use Subgroup Co-Chair) | PanAmSat G2 Satellite Solutions |
| Mr. Richard Buenneke | The Aerospace Corporation |
| Mr. David Cavossa | Satellite Industry Association |
| Mr. D. D'Ambrosio | Loral |
| Mr. Richard Dalbello | Satellite Industry Association |
| Dr. Al Dayton (Vulnerabilities Subgroup Chair) | Lockheed Martin |
| Mr. Jack Deasy | Inmarsat |
| Mr. Amir Dehdasty | Hughes Net Systems |
| Mr. Robert Demers | Inmarsat |
| Mr. Brian Deobald | Mobile Satellite Ventures |
| Mr. Pat Fagan | Spacenet |
| Dr. Edward Jacques | MITRE |
| Mr. Joe Jankowski | Intelsat |
| Mr. Michael Kelley | Intelsat |
| Dr. Jack Oslund | The George Washington University |
| Ms. Kay Sears | Verestar |
| Mr. Robert Steele | Boeing |
| Mr. John Stern | Loral |

Government Participants

| | |
|-------------------------------|---|
| LCDR R. Bronson Armstrong | National Security Space Architect |
| Mr. Dale Barr | National Communications System |
| Mr. Richard Bourdon | Defense Information Systems Agency |
| Ms. Sabrina Crane | General Services Administration |
| Mr. Tom Falvey | National Communications System |
| Ms. Linda Haller ¹ | Federal Communications Commission |
| Mr. Mark LeBlanc | Office of Science and Technology Policy |
| Maj Robert Licciardi | U.S. Strategic Command |
| Mr. Gabriel Martinez | National Communications System |
| Ms. Hillary Morgan | Defense Information Systems Agency |

¹ Ms. Haller provided only technical expertise to the STF efforts.

Mr. Thomas Sellers
Mr. Steven Shirley
Mr. Hollace Twining

Briefers

Dr. Edward Conrad
Lt Col Timothy Deaver
Dr. Michael Frankel

Mr. John Gass
Mr. David Jarrell
Mr. Ronald Kidwell
Mr. Michael Ware

General Services Administration
U.S. Strategic Command
Department of Transportation

Institute of Defense Analyses
Office of the Undersecretary of the Air Force
Commission to Assess the Threat to the
United States from an Electromagnetic
Pulse Attack
National Intelligence Council
General Services Administration
National Security Agency
The Aerospace Corporation